

Status of Business Model

By André Martin

Auto-Stack - Workshop – Feb 8, 2011

Grenoble

WP 4 Objectives



Overall Objectives

- Compile the technical expertise needed to form a stack integrator
- Compile the financial resources needed to form a stack integrator
- Work out a business plan
- Assess options for ventures and potential candidates

Contents



A. Product and Markets

B. Cooperation model

C. Technology Roadmap

D. Expertise and resources

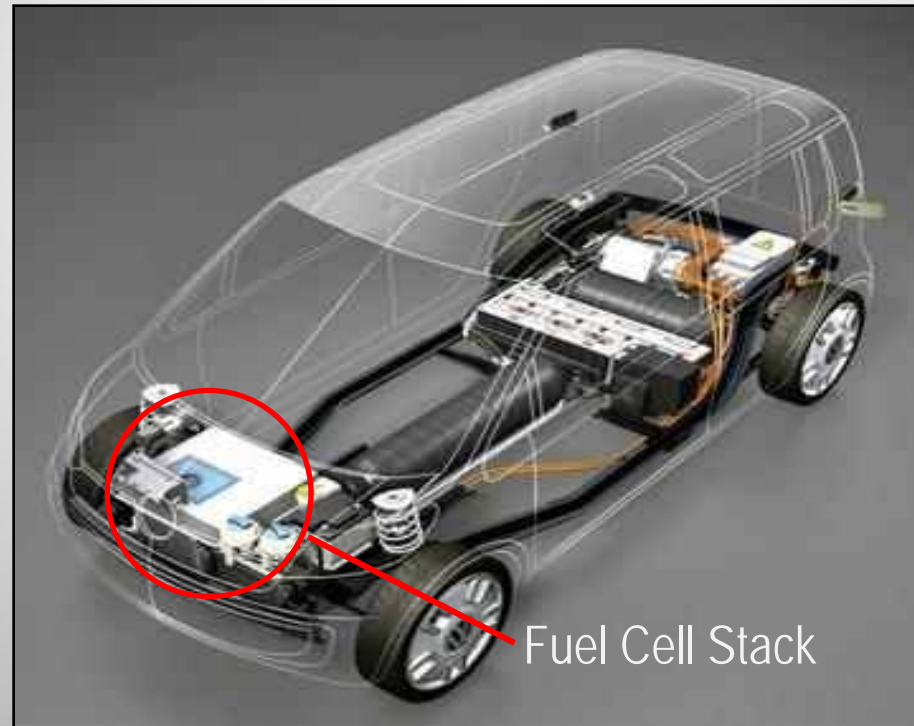
E. Implementation

A. Product and Markets

Implementing the mission



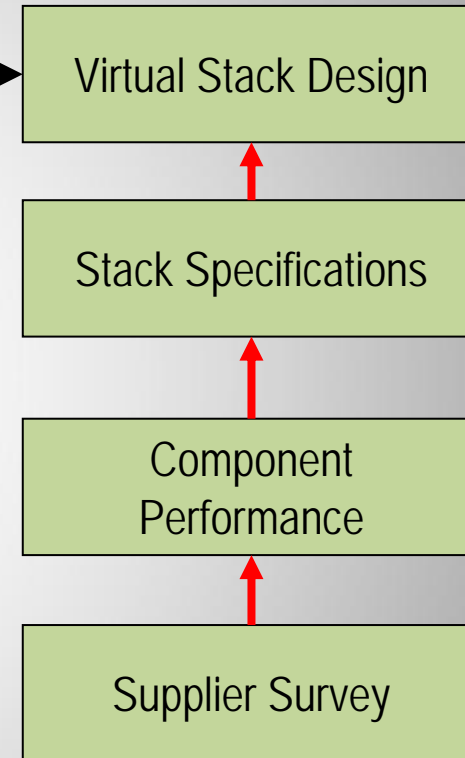
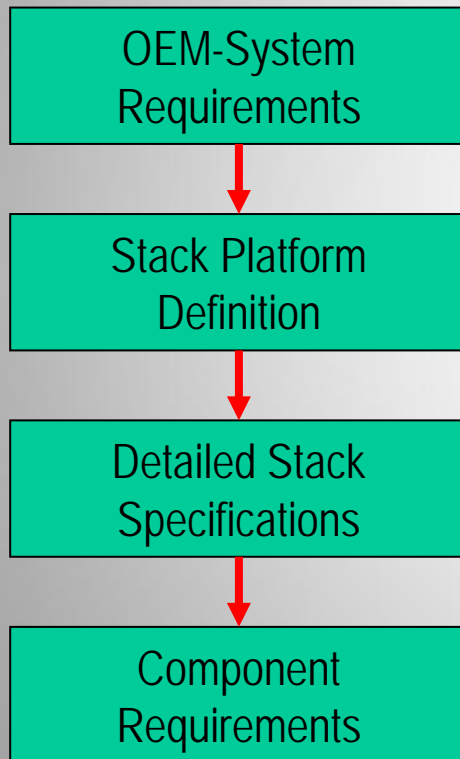
Common OEM Platform



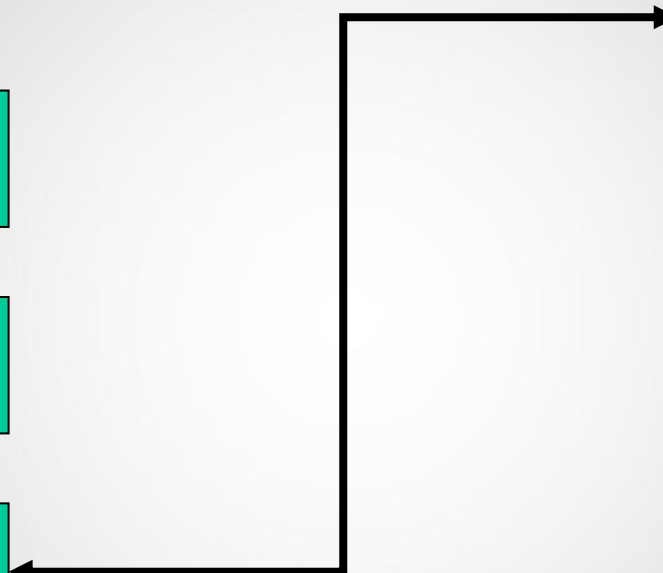
Two way approach to establish platform



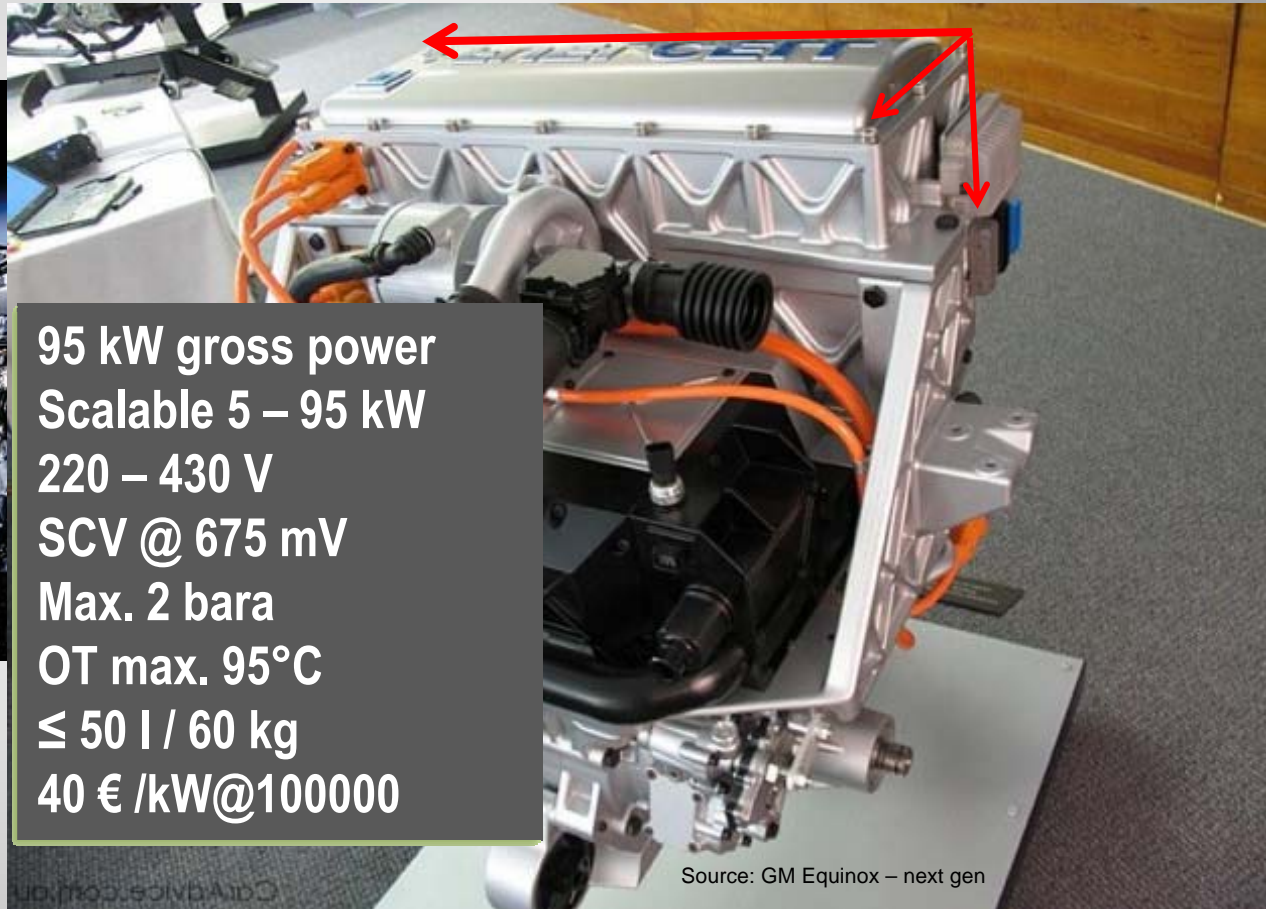
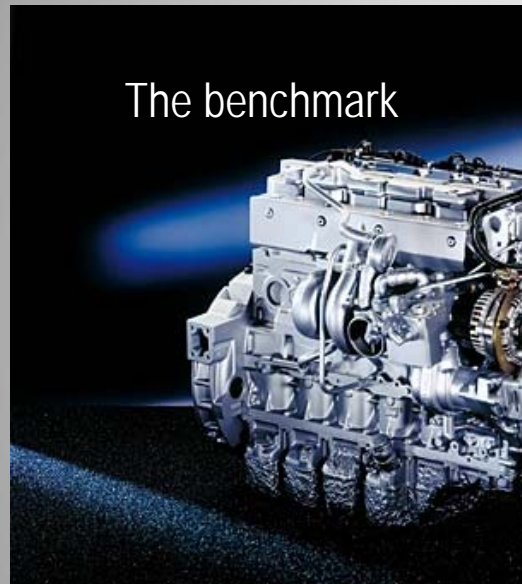
„Top-Down“



„Bottom-Up“



High power density is enabler for different platforms








95 kW gross power
Scalable 5 – 95 kW
220 – 430 V
SCV @ 675 mV
Max. 2 bara
OT max. 95°C
≤ 50 l / 60 kg
40 € /kW@100000

Source: GM Equinox – next gen

Several applications can be supported



Transport	Stationary	Portable	
Compact cars	UPS Telecom, IT	Generators	
City-Buses	Back-up power		
Light Trucks			
Special vehicles			
Boats, Ferries			

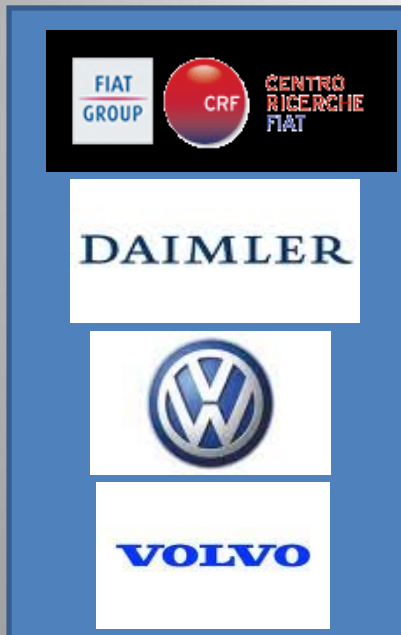
B. Cooperation Model

Combining expertise



Autostack Consortium

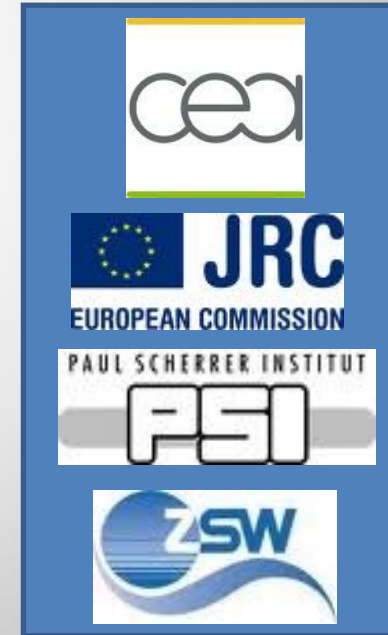
Automotive
OEMs



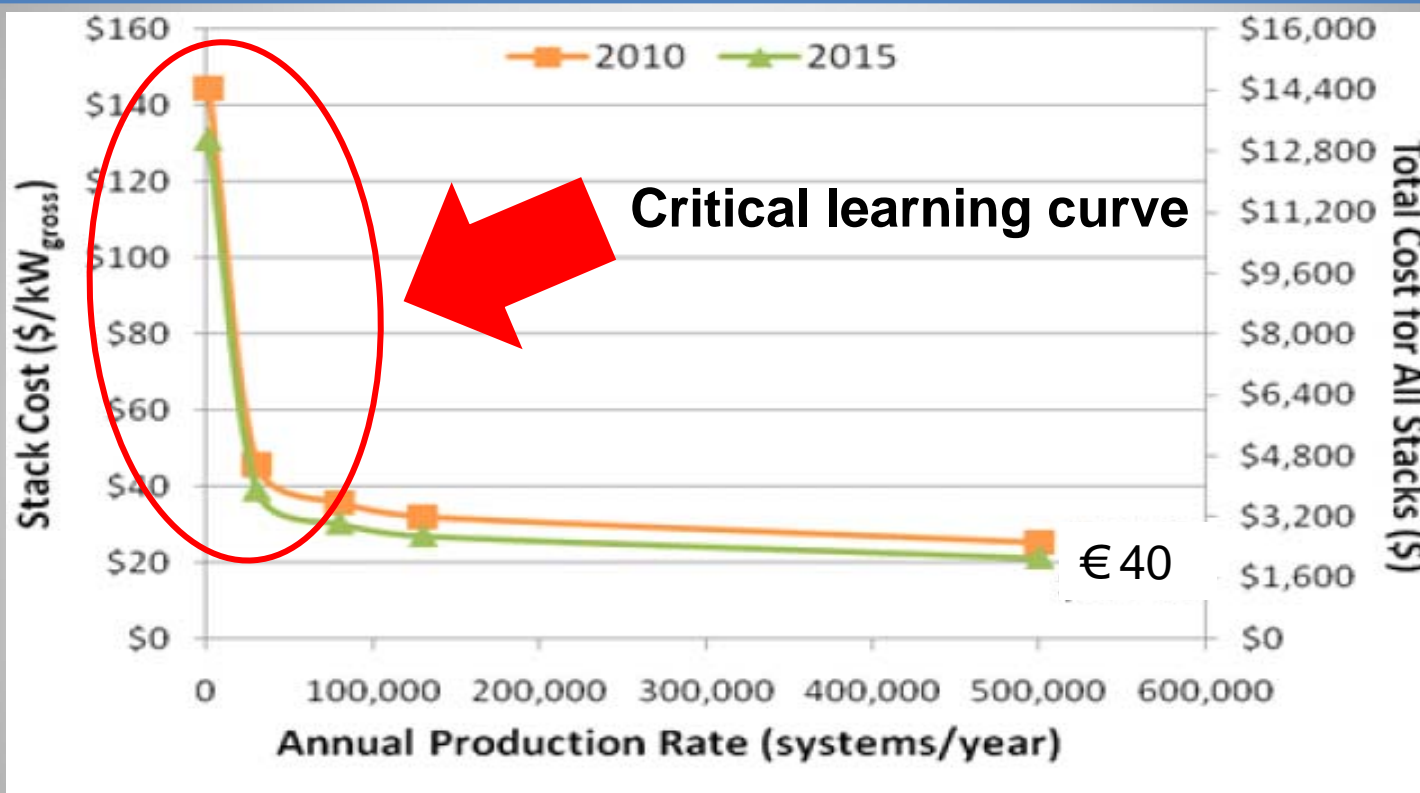
Component and
System Suppliers



Research
Institutes



Facilitating commercial launch



Reducing constraints for early commercialization

Cooperation enables economies of scale



Assumed production rates:

1 000 vehicles / year
10 000 vehicles / year
50 000 vehicles / year
100 000 vehicles / year
500 000 vehicles / year

- ✓ Accumulating volumes of several OEMs
- ✓ Sharing of investment burden and risks
- ✓ Allowing superior economies for other apps

Cost control to achieve commercial targets



**Generic
stack
Design**

Inputs

CEA's model on MEA

MEA production cost

Bipolar Plates production cost

**End Plates, current Collectors, BoP
production cost**

Data from other assessments

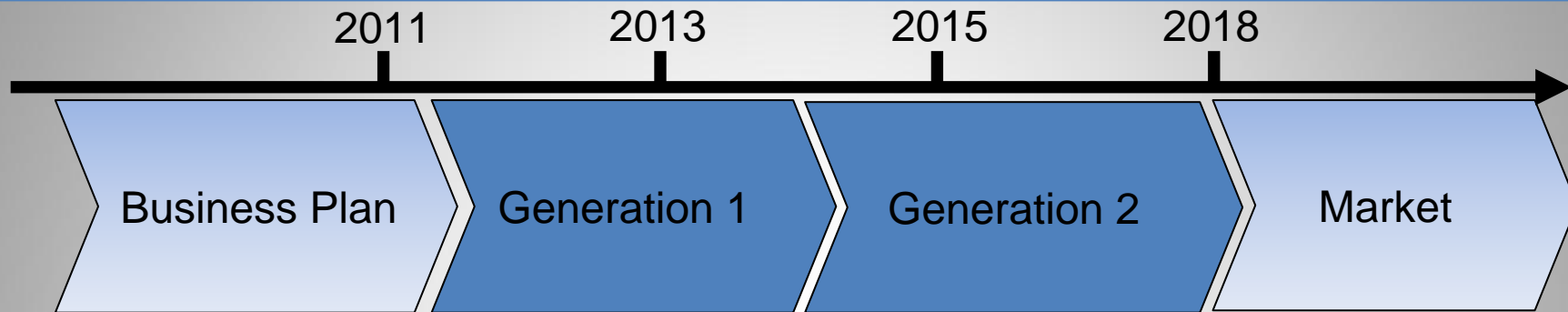


Output

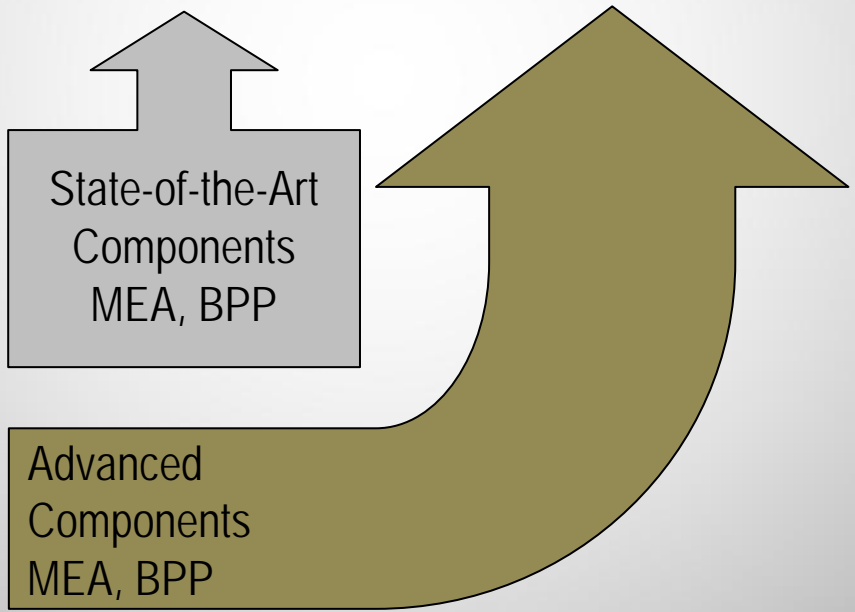
**Cost
Assessment
Tool**

C. Technology roadmap

Consistent long-term roadmap



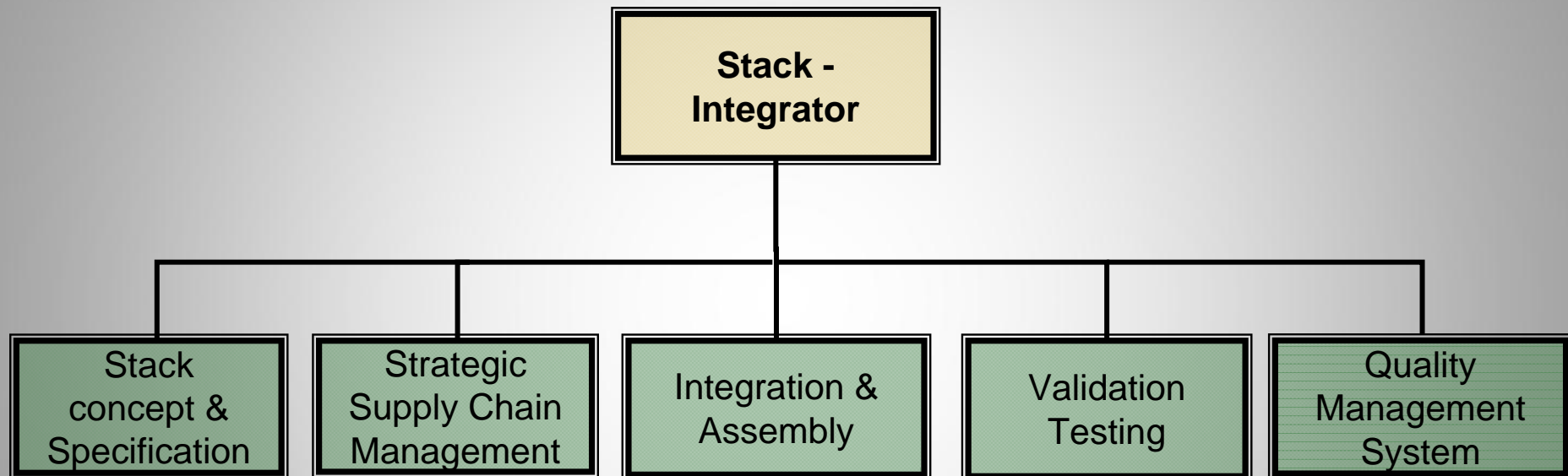
Technology Roadmap



- Critical targets**
- ✓ Power density
 - ✓ Efficiency
 - ✓ Scalability
 - ✓ Robustness
 - @ target cost

D. Expertise and resources

Focus on core activities



- > Determine financial & personnel resources
- > Identify potential candidates for integrator role
- > Establish financing concept & action plan

E. Implementation

Executing the plan



- Common OEM specification and platform is close to completion
- Initial supply chain analysis is available and will be further completed
- Cost tool is established and will be fed with data
- Proposals for research agenda were submitted to the FCH JU
- Technology roadmap and business plan are in preparation

You are welcome @



<http://autostack.zsw-bw.de/>

Thank you!
