

ANNEX II – DECLARATION OF INTERESTS FOR THE FUEL CELLS AND HYDROGEN 2 JOINT UNDERTAKING GOVERNING BOARD MEMBERS

Name: Marco Liccardo

Professional Address: Via Puglia 35, 10156 Turin, Italy

Phone: +39 011 0076262 / +39 3346380729

E-mail: marco.liccardo@cnhind.com

Position:

Chairperson or Deputy Chairperson of the Governing Board

Representative/lead delegate/alternate of the Commission

Representative/lead delegate/ alternate of [...]

Representative/lead delegate/ alternate of [...]

Member of the Governing Board

do hereby declare on my honour that, to the best of my knowledge, the only direct or indirect interests I have in the Fuel cells and hydrogen industry are those listed below:

1 Past activities:

[posts held over the last 7 years in foundations or similar bodies, educational institutions, companies or other organisations (the nature of the post and the name of those bodies should also be indicated); other membership/affiliation or professional activities held over the last 3 years, including services, liberal professions, consulting activities, and relevant public statements.]

2. Current activities:

[posts held in foundations or similar bodies, educational institutions, companies or other organisations (the nature of the post and the name of those bodies should also be indicated); other membership/affiliations or professional activities, including services, liberal profession, consulting activities, and relevant public statements.]

3. Current Financial Interests

[Any direct financial interests, (managerial stakes in companies, including ownerships of patents or any other relevant intellectual property rights), or assets (shares and/or securities held in companies) or grants or other funding which might create a conflict of interests in the performance of their duties, with an indication of their number and value, as well as the name of the company/provider of the grant/funding.]

[No Interest Declared]

4. Any other relevant interests.

[No Interest Declared]

5. Family Member Interest

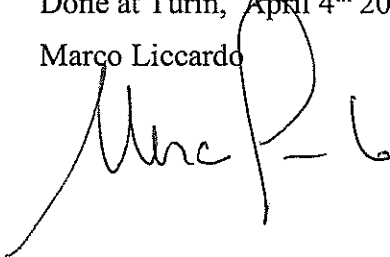
[Spouse's/partner's/dependent family members' current activity and financial interests that might entail a risk of conflict of interest.]

[No Interest Declared]

I confirm the information declared on this form is accurate to the best of my knowledge and I consent to my information being stored electronically by the Fuel Cells and Hydrogen 2 Joint Undertaking.

Done at Turin, April 4th 2021

Marco Liccardo

A handwritten signature in black ink, appearing to read 'Marco Liccardo', written over the printed name.