



Deploying Hydrogen Vehicles

Fabio Ferrari – CEO

Session "How did the FCH-JU Contribution impact the sector"



What are the triggers for massive Infrastructure investment?

Fleets: opening the market

S) iX35 Fuel



Cell

- Launch 2013 (Kor, Jap, US, EU)
- Price < 60 KEUR
- First series of 1000+ units





- Launch 2014 (FR, UK)
- Price < 30 KEUR
- First series of 500+ units



- Revealed at Detroit 2015
- Launch Q2 2016 (Japan, US)

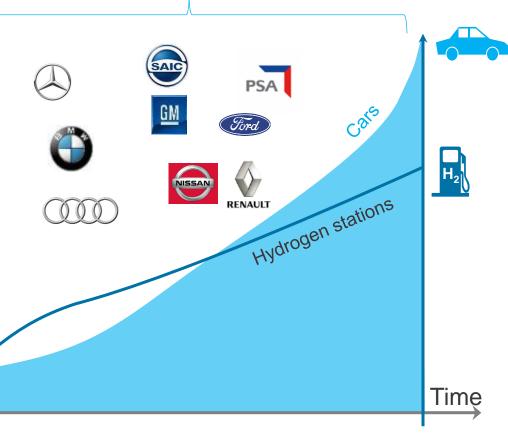


Mirai



- Launch Q4 2014 (Japan, US, Germany, Denmark, UK)
- Price < 70 KEUR
- Investment = 4,5 Mds USD

Large scale deployment

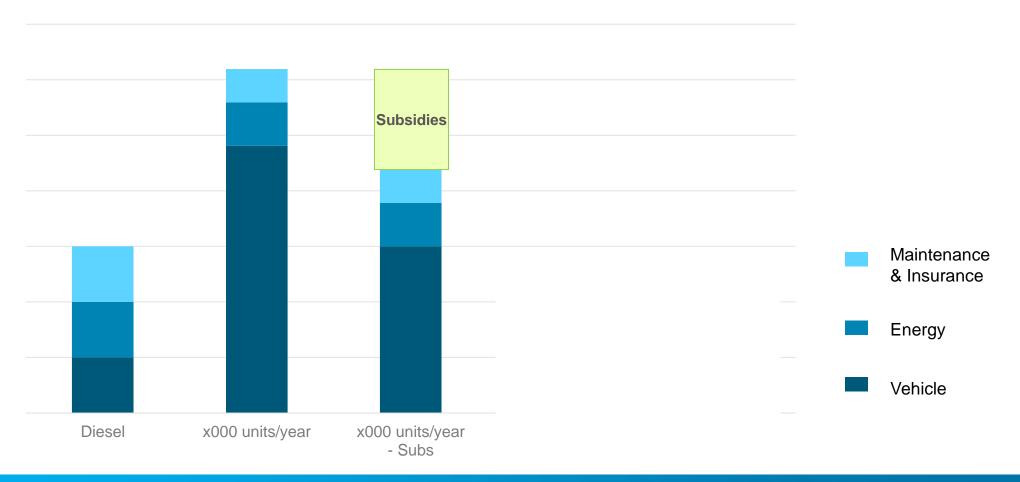


Massive Infrastructure Investment



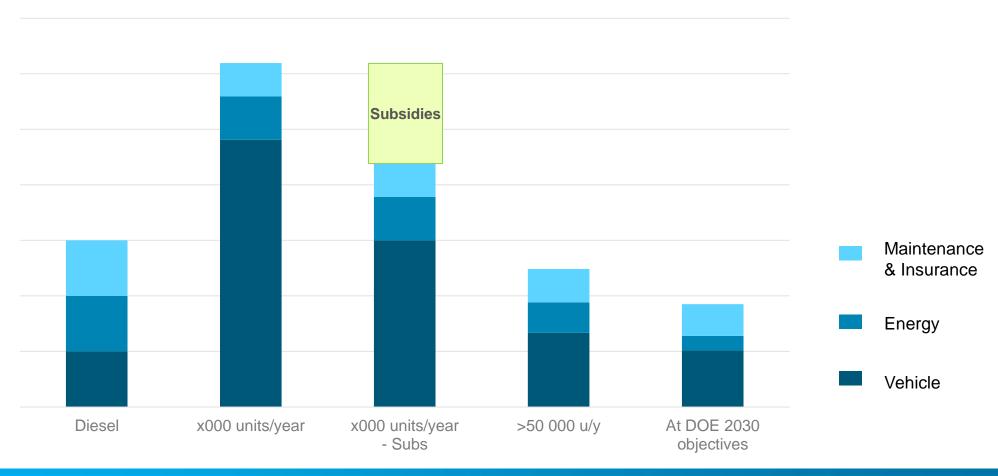


TCO HAS TO BE ACCEPTABLE FOR THE END CUSTOMER





AT 50 000U/YEAR, TCO EQUIVALENT TO DIESEL IS REACHABLE





SECOND GENERATION OF FCEV ARE NEEDED, WITH A PRODUCTION OF MORE THAN 10 000 UNITS PER YEAR



Honda: 2017



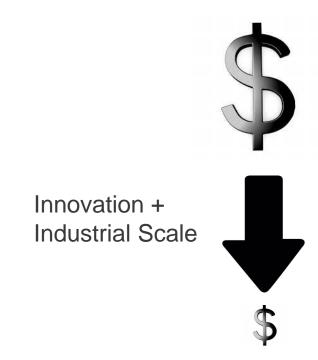
Hunday: 2018



Symbio: 2018

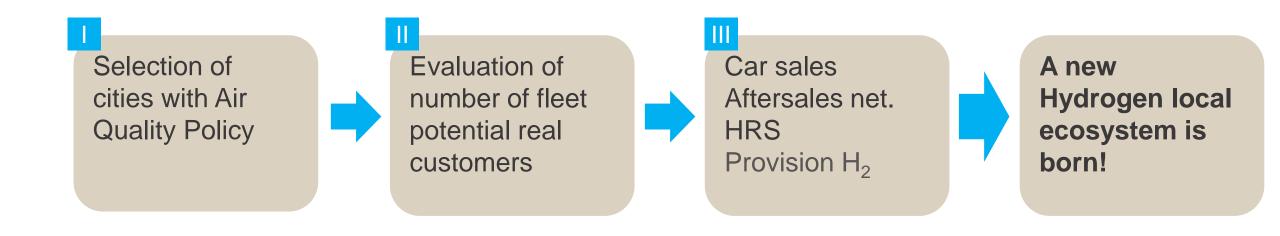


Toyota: 2019?





CLUSTER APPROACH: REACH MORE RAPIDLY THE RIGHT **TCO**



Local Hydrogen Ecosystems...
« Chicken & egg » problem is solved!





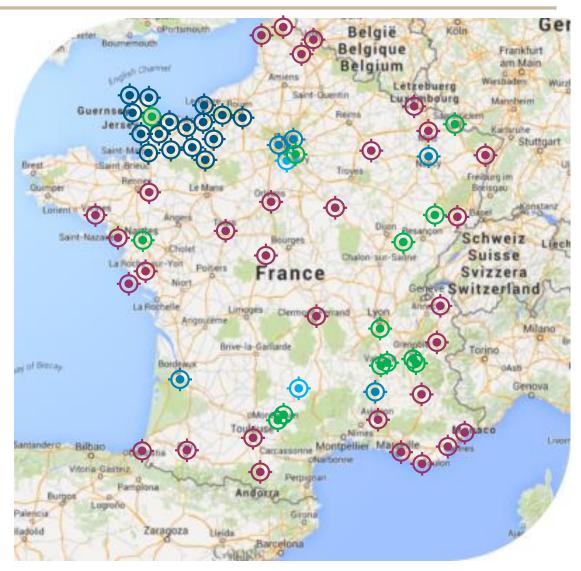


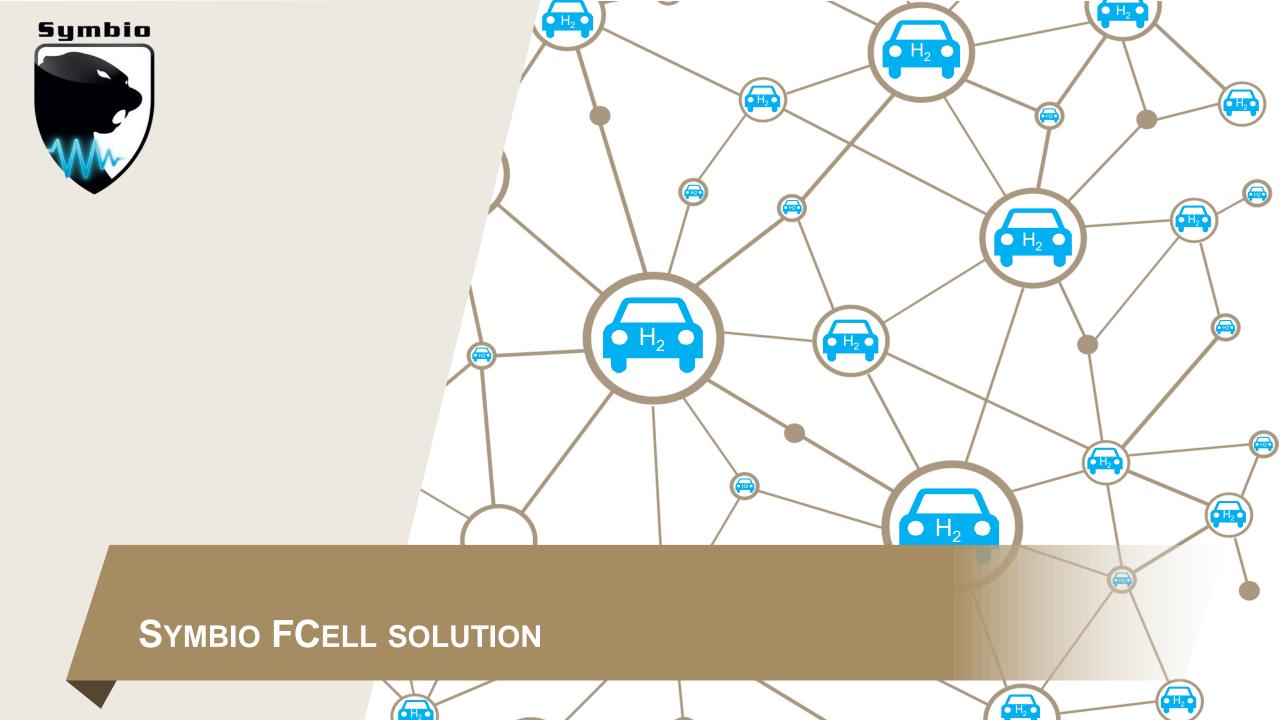
CLUSTER APPROACH IS A SUCCESS IN FRANCE

French Targets:

- Today:
 - 130 vehicles
 - 14 HRS
- 2018-2019:
 - 1000 vehicles
 - 100 HRS
- 2030:
 - 800 000 vehicles
 - 600 HRS









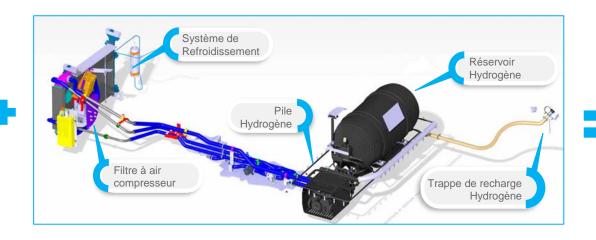
SYMBIO EXTENDS THE POSSIBILITIES OF BATTERY VEHICLES

Renault Battery Light Duty Vehicle



Kangoo ZE

Fuel Cell Range Extender Kit



Symbio Fuel Cell Light Duty Vehicle





30 FLEETS HAVE PURCHASED 120 KANGOO H₂

Transport















Public Services













Services & Bank

























Industry & Construction

























Leasing Companies





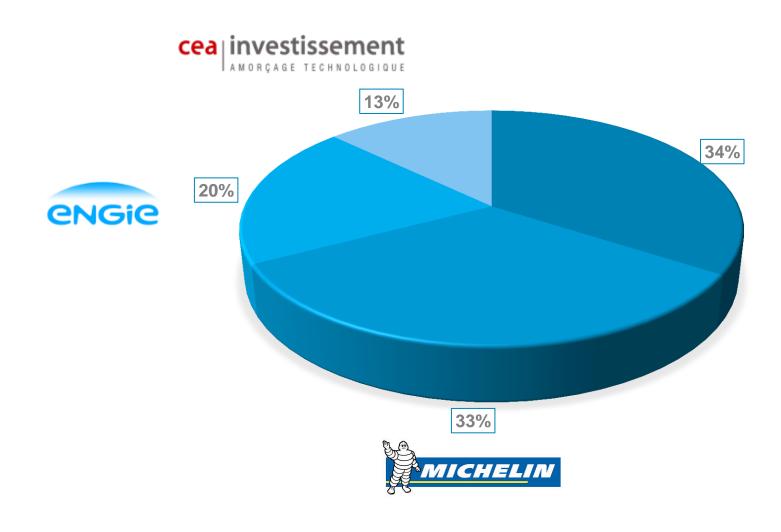








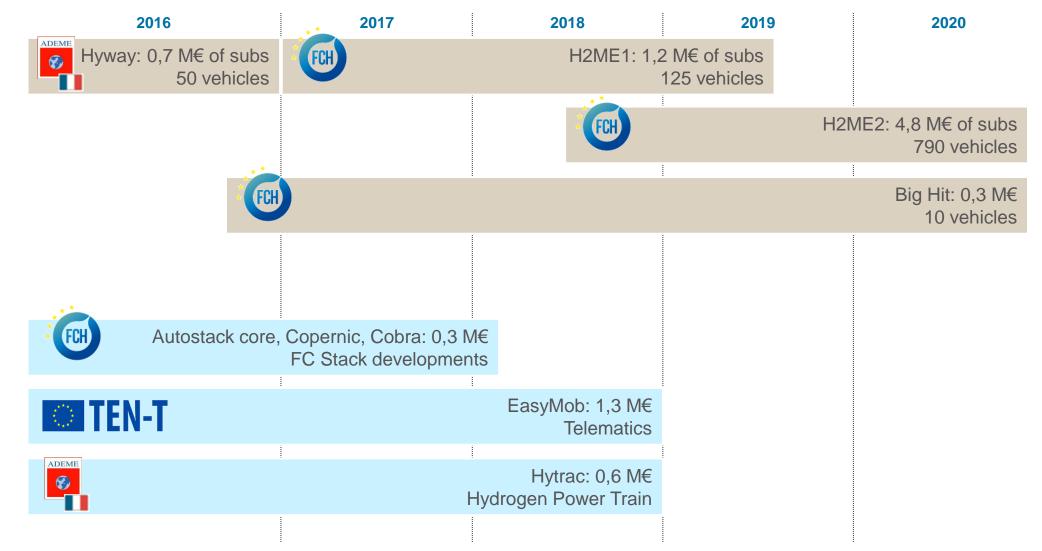
SHAREHOLDERS







SUPPORT FROM FCH-JU PLAYS A KEY ROLE





H₂

OUR PARTNERS



MBIO'S BUSINESS MODEL IS BASED ON 4 PILLARS, SUPPORTED BY STRONG INDUSTRIAL PARTNERS

SYMBIO

System design, Control command & Digital services

Stack design & manufacturing







Vehicle integration









Kit manufacturing



Vehicle installation



Hydrogen production & infrastructure



NDUSTRIAL SCALE: INTERNATIONAL SUPPLIERS DECREASE COSTS

| Bipolar plates | borit / elringklinger | Automotive suppliers, pilot lines are ok |
|----------------|--|---|
| MEA | Greenerity® 🕶 🛑 | Automotive suppliers, near from "printing" technologies Key element is the ink chemical formula, Pilot lines are ok |
| Compressor | VAIREX TO SERVICE STATE OF THE | Designed for low cost manufacturing, Vairex is reselling through a license model No key issues: "turbo like" industrial process |
| H2 Storage | Dynetek Industries Ltd. ILJIN Xperion | Automotive suppliers of CNG tanks solutions Main issue is to secure carbon fiber access at the right cost |
| Car OEM | RENAULT TRUCKS | Defines their products for at least 100k units per year |



MBIO BELONGS TO THE CONSORTIUM H2 MOBILITY FRANCE













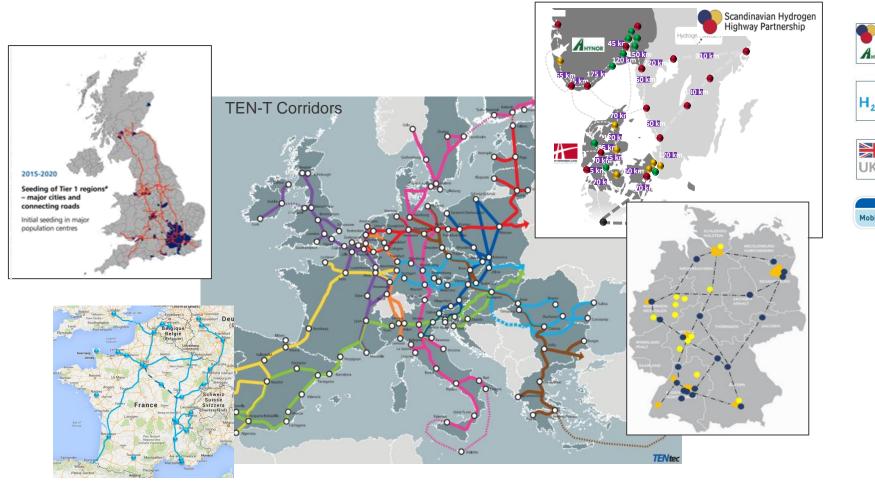
Note: H₂ Mobility France is an industrial consortium part of AFHYPAC





H2 MOBILITY EUROPE: FIRST BUILDING BLOCKS OF A EUROPEAN HYDROGEN NETWORK















THANK YOU